Risks and Drivers of Hybrid Car Adoption: A Cross-Cultural Segmentation Analysis

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Keywords: cross cultural comparison, cultural dimensions, hybrid cars, new product adoption, risks, environmentally friendly clean products

Abstract

Throughout the developed world, consumers are increasingly being encouraged to adopt cleaner, more eco-friendly behaviours. However, hybrid car adoption remains low, which impedes the move towards a lower carbon economy. In this paper, we examine the risks and drivers of hybrid car purchases, drawing on consumer behaviour and cultural dimensions theory to account for the heterogeneous, segmented nature of the market. As risk perceptions differ across cultures, and in order to address the lack of cross cultural research on eco-friendly cars, we focus on Australian, South Korean, and Japanese consumers. Based on a survey of 817 respondents we examine how five types of risk (social, psychological, time, financial, and network externalities) and three factors that drive purchasing behaviour (product advantages, product attractiveness, and product superiority) influence consumers perceptions of hybrid cars. Four segments of consumers are identified (pessimists, realists, optimists, and casualists) that also vary according to their environmental self-image, and underlying cultural values. Our results extend theory by incorporating self-image and cultural dimension theories into a multi-country analysis of the risks and drivers of hybrid car adoption. Our findings have practical implications in terms of marketing strategies and potential policy interventions aimed at mitigating risk perceptions and promoting the factors that drive hybrid car adoption.
1.0 INTRODUCTION

In many parts of the world, governments and policy makers are setting legally binding targets for reducing carbon dioxide emissions and encouraging consumers to transition to more eco-friendly vehicles (Barbarossa et al., 2015; Jansson et al., 2017; Morton et al., 2016). Some countries such as Great Britain, Germany and France are even making plans to ban the sale of new diesel or petrol cars by 2040 (Dorn, 2017; Sylvers & Stoll, 2017). As we further develop our sustainability agenda, alternative fuel vehicles including plug in electric vehicles (PEVs\(^1\)) and hybrid electric vehicles (HEVs) can play an important role in the move towards decarbonising the transportation sector, as they possess technology which can reduce greenhouse gases and pollution (Brand et al., 2017; Wang et al., 2016). However, uptake has been lower than planned, which may have adverse effects on the move to a lower carbon economy (Adnan et al., 2017; Morton et al., 2016). High initial purchase prices (Carley et al., 2016), reduced driving ranges or distances (Axsen et al., 2015) and other factors, mean that many consumers are averse to adopting this new technology (Brand et al., 2017). Policy makers and manufacturers are making efforts to encourage the adoption of clean eco-friendly cars through policy incentives, marketing communications, and new product development (Bakar & Hasan-Basri, 2017; He et al., 2017; Yang et al., 2017).

The broader literature on sustainability, technology and innovation has shown how socio-technical transitions such as the shift to water pipes, to sewers and from carriages to car, involved a set of processes and social paradigm shifts. These shifts have been driven by factors such as learning, cost dynamics, expectations and uncertainty or risks of a transition towards sustainability (Markard et al., 2012). The sustainability transition arena offers significant potential for further research and an appreciation of different actors including consumer adopters (Falcone, 2014). In the context of the sustainability transition for HEVs, understanding of demand for HEVs is critical for designing more

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1 Abbreviations used in this paper include: FRSK (Financial risk); HEV (Hybrid electric vehicles); IDV (Individualism); LTO (Long term orientation); MAS (Masculinity); NRSK (Network externality risk); PADV (Product advantage); PATTR (Product attractiveness); PDI (Power distance index); PEV (Plug in electric vehicles); PSUP (Product superiority); PSYRSK (Psychological risk); SIMG (Environmental self-image); SRSK (Social risk); TRSK (Time risk) and UA (Uncertainty avoidance).
effective adoption policies (Sheldon et al., 2017). These efforts will be enhanced by better grasp of
the consumer decision-making process, including the factors that may increase acceptance (Axsen et
al., 2015; Barbarossa et al., 2015; Mortan et al., 2016) and the perceived risks that may limit uptake
(Doorn & Verhoef, 2015; Hüttel et al., 2018). In this paper, we provide new insights on the risks and
drivers of hybrid car purchases by taking an interdisciplinary approach that draws from consumer
behaviour and cultural dimensions theory, and incorporates the heterogeneous, segmented nature
of consumers across geo-political borders.

The growing body of literature studying eco-friendly low carbon vehicles has mainly concentrated on
PEVs including plug in hybrids that can be powered by gasoline or grid electric as well as “pure”
electric vehicles that use grid electricity only (see Adnan et al., 2017 for a recent literature review).
Our focus is on HEVs, which are gasoline or diesel fuelled automobiles that use a high-powered
battery and electric motor to improve energy efficiency (Axsen & Kurani, 2013). Unlike PEVs which
are powered a combination of electricity and gasoline or solely by electricity, HEVs do not require
plugging into an electric grid for refuelling. As such, HEVs may provide solutions to many factors that
act as barriers to adopting PEVs including a lack of public electrical charging points (Pierre et al.,
2011), range anxiety (Dong et al., 2014) and poor battery life with high replacement costs (Axsen &
Kurani, 2013). Therefore, HEVs may be more practical to adopt than PEVs (Wang et al., 2016).

PEVs and HEVs are considerably different from traditional cars due to their innovative technological
features and novelty (Adnan et al., 2017; Cherubini et al., 2015). As they are high involvement
products, there are considerable levels of financial, psychological and other risks associated with
purchasing eco-friendly cars (Barbarossa et al., 2015; Petschnig et al., 2014). A better understanding
of both, the risks and drivers associated with purchasing hybrid cars, is crucial to increasing HEV
adoption. Therefore, the current study addresses an important gap in the literature and answers
calls for more research on high involvement eco-friendly cars made by Barbarossa et al. (2015) and
Oliver and Lee (2010). Our findings will assist policy makers, marketers and others seeking to induce
transitions to a low carbon economy, through the use of low emission vehicles as they would benefit by better understanding consumer decision making.

Extant research has largely ignored the segmented, heterogeneous characteristics of the electric car market (Brand et al., 2017). Although consumer tastes and preferences for new vehicle technology, which may offer a combination of private, symbolic and pro-societal benefits vary, there is a lack of research focusing on the diversity in consumer motivations regarding alternative fuel cars (Axsen et al., 2015). Social barriers and cultural values, which influence the adoption of sustainable consumption, and particularly high involvement, technology rich products, such as eco-friendly cars (Oliver & Lee, 2010), vary from country to country (Spencer et al., 2015; Wang et al., 2016). Risk perceptions differ across cultures (Park & Jun, 2003; Kaptan et al., 2013). However, with exceptions (e.g. Barbarossa et al., 2015; Oliver & Lee, 2010), the majority of consumer research on hybrid car adoption has focussed on consumers from a single country such as China (Wang et al., 2016), USA (Axsen & Kurani, 2013) and Japan (Iwata & Matsumoto, 2016). Scholars have investigated cross-cultural perceived risks in different purchasing domains such as online shopping (Park & Jun, 2003; Weber & Hsee, 1998); e-commerce transactions (Kim et al., 2016) and mobile banking (Mortimer et al., 2015). However, risk has not been examined in a high involvement context. Oliver and Lee (2010) explored how social factors and cultural orientation influence purchase intentions for hybrid car in the USA and Korea, however did not specifically focus on perceived risks. Thus, there is a need for more cross-cultural research that explores the factors that influence sustainable consumption and the adoption of HEVs (Spencer et al., 2015; Wang et al. 2016). In this study we contribute to existing knowledge by exploring risks and drivers in three different countries (Japan, Korea and Australia) where cultural and social values differ.

In summary, the present study addresses gaps in existing knowledge and the issues discussed in the previous paragraphs by presenting the following questions: 1. what are the perceived risks associated with adopting hybrid cars? 2. what are the factors that drive hybrid car purchasing
decisions? 3. which potential segments of potential hybrid car buyers exist, based on these risks and drivers? and 4. how does cultural dimensions theory play a role in influencing purchasing decisions?

The remainder of this paper is structured as follows. In the following sections, the literature which has examined the perceived risks and drivers associated with adopting eco-friendly vehicles is critically reviewed. Next, in the methods section, details of the development of a questionnaire and scales used for an online survey of potential hybrid car buyers in 3 countries are provided. An overview of principal components analysis, which was used to identify the underlying structure of interrelationships between different types of risk and factors that drive purchasing behaviour is given. Cluster analysis, which was employed to identify different segments or taxonomies of consumers, is described. In section 5, the results are presented and discussed, while a conclusion and implications are developed in section 6, which also highlights implications and areas for further research.

2.0 THE PERCEIVED RISKS ASSOCIATED WITH ADOPTING ECO-FRIENDLY VEHICLES

HEVs are innovative, novel, high involvement products that utilise the latest advancements in technology (Adnan et al., 2017; Cherubini et al., 2015). The process of adopting or purchasing novel products involves perceived risk associated with the ‘subjective expectations of loss’ (Stone & Grønhaug, 1993), and elements of uncertainty (Laukkanen et al., 2009; Petschnig et al., 2014). As the perceived risk associated with adopting such products increase, consumers’ motivations to buy or use such products are reduced (Meuter et al., 2005). Perceived risks therefore have substantial impacts on the adoption decisions for high involvement, eco-friendly, innovations such as hybrid cars (Jansson et al., 2011; Petschnig et al., 2014). Therefore, further research into this area is warranted.

From a consumer behaviour perspective, the perceived risk associated with new products is a multi-dimensional concept comprised of; financial, social, time, psychological, performance and physical
risks (Hirunyawipada & Paswan, 2006; Stone & Grønhaug, 1993). In this study, we focus on the first four of these dimensions, but not performance or physical risk. Physical risk relates to health concerns (Jansson et al., 2011) which have been proven to be non-significant in a recent study of alternative fuel vehicle adoption (Petschnig et al., 2014) and therefore was not a focus of this study. As previous studies have indicated the perceived high levels of performance can drive the acceptance of eco-friendly vehicles (Sang & Bekhet, 2015), we include performance as a driver rather than a risk. We add network externalities risk, which is particularly relevant for innovative high-tech products (Hirunyawipada & Paswan, 2006) such as hybrid cars, where external networks may significantly influence purchase intention (Anable et al., 2016; Axsen et al., 2015). Each dimension is discussed in detail in the paragraphs that follow.

Financial risk relates to the potential negative financial outcomes which are associated with new product adoption (Stone & Grønhaug, 1993). Although the owners of hybrid cars (particular plug in vehicles) may gain financial benefits from policy-related remunerations and lower fuel costs (Gallagher & Muehlegger, 2011; Ozaki & Sevastyanova, 2011), users face expensive initial purchase prices and high maintenance costs for batteries (Soon et al., 2013), which may impede adoption. To the best of our knowledge the role that financial risk can play in influencing purchasing intentions for high involvement, eco-friendly cars has not been explored.

Social risk refers to the negative consequences associated with unfavorable opinions of significant other people on account of the purchase and use of a product (Dholakia, 2001). Thus, this type of risk, which is associated with symbolic and affective emotions, is particularly crucial for socially conspicuous products such as cars (Steg, 2005). A recent study of UK consumers concluded that symbolic and emotional factors including; social status, an ability to express oneself and what others think of you, have a significant influence on consumers’ attitudes to electric cars (Morton et al., 2016). The results of another study identified a small segment of consumers that are image conscious and would never like to be seen in a PEV or associate with the type of people that use PEVs (Anable et al., 2016). Additional research has concluded that social values and norms accompanying the
opinions of reference groups had a significant influence on intentions to purchase electric or hybrid cars in both the USA and Korea, (Oliver & Lee, 2010), China (Wang et al., 2016), and Sweden (Jansson et al., 2017).

*Psychological risk* can be defined as anxiety and/or uncomfortable feelings arising from anticipated post-behavioural emotions such as worry and tension (Dholakia, 2001; Hirunyawipada & Paswan, 2006), and can have a major influence on the adoption of HEVs (Wang et al., 2013). Although prior studies have already explored the hedonic attributes (i.e. positive emotions) associated with driving hybrid electric vehicles (e.g. Moons & De Pelsmacker, 2012; Schuitema et al., 2013), the negative influence of consumers’ emotions on hybrid or electric vehicle adoption have not been fully explored (Adnan et al., 2017). As emotions can be a strong determinant of consumer behaviour in high-involvement situations (Moons & De Pelsmacker, 2012), psychological risk is likely to influence the adoption of eco-friendly cars (Barbarossa et al., 2015).

*Time risk* relates to the perception that the adoption and use of an innovative product will take too long (Forsythe et al., 2006), will be a perceived waste of time (McGuire et al., 2010) and may be associated with the loss of time (Roselius, 1971). Buying a a high-involvement car is likely to require consumers to take a considerable time to evaluate the product’s attributes and performance (Shukor et al., 2015). Knowledge and experience of eco-friendly cars has been shown to positively influence potential adoption (Adnan et al., 2017), but takes time to develop. An ability to fix or repair rudimentary problems that may occur, and knowledge of how the car works at a mechanical level can influence adoption decisions (Pierre et al., 2011) and take time to develop. Therefore, time risk may be associated with purchasing and operating a hybrid vehicle.

*Network externality risk* involves consumers’ evaluations of the extent to which others in their network also adopt a new product (Hirunyawipada & Paswan, 2006). Network externalities influence consumers’ use of technology (Pae & Hyun, 2002). According to the theory of diffusion of innovations (Rogers, 2010), most consumers’ decisions to new product adoption strongly depend on
the other consumers’ new product adoption decisions (Heidenreich et al., 2017; Rogers, 2010). Studies focusing on the adoption of PIVs and hybrid cars have highlighted the role that hype cycles can play in influencing adoption (Jun, 2012) and how early adopters can stimulate market growth (e.g. Anable et al., 2016; Axsen et al., 2015). However, many market segments are unlikely to adopt new eco-friendly vehicle technology until a certain critical mass is achieved in the market (Brand et al., 2017). Thus, as early adopters of innovative new products, hybrid car buyers may face perceived risks associated with network externalities.

3.0 DRIVERS OF ADOPTING ECO-FRIENDLY VEHICLES

Current research also points to a range of factors that drive eco-innovative buying decisions, including hybrid car purchases (e.g., Axsen et al., 2015; Barbarossa et al., 2015; Heidenreich et al., 2017). Drivers of eco-innovative purchases can generally be divided into consumers’ perceived product features and consumer characteristics. While consumers’ perceptions of eco-innovations originate from different factors such as product attractiveness (Boyd & Mason, 1999), product advantage (Nakata et al., 2006), and product superiority (Lee & O’Connor, 2003), consumer characteristics comprise of other dimensions such as an individual’s self-image (Sirgy, 1986), cultural dimensions (Hofstede, 2001), and socio-demographic characteristics (Sang & Bekhet, 2015). In the following two subsections, we further discuss consumers’ perceptions of product features (e.g. product attractiveness and advantage) and consumer characteristics such as environmental self-image and cultural dimensions. A summary overview of all of the perceived drivers and risks is presented in Table 1.
Table 1: Overview of perceived risks and drivers of hybrid car adoption

<table>
<thead>
<tr>
<th>Perceived risks</th>
<th>Perceived drivers</th>
</tr>
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<tbody>
<tr>
<td>Financial risks</td>
<td>Social risks</td>
</tr>
<tr>
<td>- High initial purchase prices</td>
<td>- Unfavourable opinions of other people</td>
</tr>
<tr>
<td>- High maintenance costs</td>
<td>- Symbolic and affective emotions</td>
</tr>
<tr>
<td>- Overall financial risk</td>
<td>- Influence on social status</td>
</tr>
<tr>
<td>- Concerns consumer may not get value for money</td>
<td>- Influence on self-image</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Perceived drivers</th>
<th>Consumer characteristics</th>
</tr>
</thead>
<tbody>
<tr>
<td>Values (social, functional, economic, hedonic)</td>
<td>Environmental self-image</td>
</tr>
<tr>
<td>Interpersonal influence</td>
<td>Cultural dimensions: long term orientation, collectivism, femininity, low uncertainty avoidance</td>
</tr>
<tr>
<td>Aesthetic features</td>
<td>Socio-demographic characteristics: low age, high income, high educational level</td>
</tr>
<tr>
<td>Convenience</td>
<td></td>
</tr>
<tr>
<td>Financial benefits and other incentives</td>
<td></td>
</tr>
<tr>
<td>Improvements over existing products</td>
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</tbody>
</table>
3.1 Consumers’ perception of product features

Product attractiveness refers to an overall evaluation of a new product, independent of the brand (Boyd & Mason, 1999). Previous research indicates that consumers’ overall assessment of hybrid cars depends on the fulfilment of social (e.g. being proud of the vehicle), functional (e.g. getting a good mileage), economic (e.g. saving money in the long run), and hedonic values (e.g. perceiving the vehicle as exciting) (Hur et al., 2013). The interpersonal influence on buying decisions needs to be considered as consumers show a stronger preference for hybrid cars if they think that such a purchase is supported by relevant other people (Petschnig et al., 2014; Sang & Bekhet, 2015). Aesthetic features of hybrid cars affect product attractiveness because car purchases are often associated with a buyer’s social status (Graham-Rowe et al., 2012; Petschnig et al., 2014). Other product attractiveness factors that influence consumers’ adoption of hybrid cars include: convenience (Al-Alawi & Bradley, 2013; Graham-Rowe et al., 2012), financial benefits such as tax reductions and exemptions (Hackbarth & Madlener, 2013; Ozaki & Sevastyanova, 2011), and incentives such as free parking (Hackbarth & Madlener, 2013). These incentives only promote adoption, if consumers do not have low-quality perceptions of hybrid cars (Heutel & Muehlegger, 2015), which highlights the importance of a detailed overall evaluation of product attractiveness.

Product advantage describes a comparison with product alternatives, and helps to identify why consumers prefer a new product over existing alternatives (Nakata et al., 2006). Hybrid cars offer several characteristics, which consumers may perceive as advantageous compared with conventional vehicles (Petschnig et al., 2014). For example, the eco-friendliness and energy efficiency of hybrid cars (Adnan et al., 2017), cost minimisation in the long run through reduced fuel costs (Axsen et al., 2015; Sang & Bekhet, 2015), and several elements of an improved driving experience such as less noise, greater driving comfort, and a better handling (Ozaki & Sevastyanova, 2011; Schuitema et al., 2013). However, given the technologically-advanced nature of hybrid cars
purchase decisions are often predicated upon buyers having a basic understanding of the technology and its advantages (Erdem et al., 2010).

*Product superiority* is related to the innovativeness of a new product, represented by product features, which consumers perceive as truly novel (Lee & O’Connor, 2003). It is important that consumers acknowledge innovative characteristics to realize hybrid car adoption (Heidenreich et al., 2017). These can be new technological features such as charging at home (Graham-Rowe et al., 2012), or the focus on electricity rather than gasoline (Carley et al., 2013), resulting in a reduced dependency on foreign oil (Carley et al., 2013) as well as rising fuel prices (Sangkapichai & Saphores, 2009). This allows hybrid car owners to position themselves not only as green but also as technological trendsetters (Ozaki & Sevastyanova, 2011).

### 3.2 Consumer characteristics

Existing research recognises the importance of an individual’s *self-image* across various forms of environmental consumption (e.g. Read et al., 2013; Webb et al., 2014). According to self-image congruency theory (Sirgy, 1986), consumers tend to buy products with an image consistent to their self-image/identity. Consequently, if an individual perceives himself/herself as an environmentally-responsible person, they are more likely to buy an eco-friendly product. An individual’s self-image can induce eco-friendly consumption across a range of situations (Barbarossa et al., 2015), including hybrid car purchases (Axsen et al., 2015; Hackbart & Madlener, 2013; Sang & Bekhet, 2015). Furthermore, these adopters tend to be environmentally concerned and express their self-image through the purchase of hybrid cars (Barbarossa et al., 2015; Schuitema et al., 2013). Cross-cultural research has shown that consumers buy hybrid cars more likely if they assume a positive influence on their self-image (Oliver & Lee, 2010).

Furthermore, *cultural dimensions* influence eco-friendly purchases such as hybrid car adoption (Barbarossa et al., 2015). Hofstede (2001) describes five dimensions in which cultures differ. The power distance index (PDI) reflects to what extent less powerful individuals agree upon an unequal
distribution of power within their society. Individualism versus collectivism (IDV) considers whether individuals mainly define themselves as “I” opposed to “We”. Masculinity versus femininity (MAS) focuses on achievement and material rewards in contrast to a more cooperative society, which emphasizes personal care. Uncertainty avoidance (UA) describes to what extent members of a society tolerate uncertainty and ambiguity, and are therefore sceptical about new beliefs and behaviours. Finally, long term versus short term normative orientation (LTO) represents a culture’s focus on future rewards opposed to past and present benefits. The cultural dimensions may affect hybrid car purchases, as they influence consumers’ acceptance of the outlined product characteristics. For instance, previous research has shown that an individual’s LTO is associated with environmentally responsible consumption (Urien & Kilbourne, 2011), and that LTO increases eco-friendly consumption (Dwyer et al., 2005). In contrast, UA and IDV negatively affect eco-friendly purchasing (Kim & Choi, 2005). Collectivism is measured as a person-level construct and is related to a higher perceived consumer effectiveness, which in turn induces eco-friendly consumption (Kim & Choi, 2005). Previous research also suggests a potential influence of MAS, since sustainable consumption is perceived as more appropriate for gentleness-related products (attributes such as safety, health; i.e. similar to femininity) compared to strength-related products (e.g. power, durability; i.e. similar to masculinity) (Luchs et al., 2010). LTO, UA, IDV, and MAS are therefore relevant dimensions for eco-friendly purchases such as hybrid cars. Furthermore, UA seems to be particularly crucial as hybrid cars are an innovative (i.e. unknown) product.

Finally, extensive research has pointed to the influence of socio-demographic characteristics on eco-friendly consumption, although their explanatory power appears low (Diamantopoulos et al., 2003). In the context of hybrid car purchases, it has been shown that adopters tend to be rather young (Hackbarth & Madlener, 2013), have a higher income (Erdem et al., 2010; Sang & Bekhet, 2015), and higher educational level compared to non-adopters (Hackbarth & Madlener, 2013; Sang & Bekhet, 2015).
4.0 METHOD AND MEASURES

4.1 Participants

A total of 817 consumers aged over 18, who currently owned cars and lived in Australia, South Korea and Japan were recruited using a financial incentive to participate in an online questionnaire through a reputable commercial marketing agency (Research Now). A quota sampling method was used to gather a comparable number of responses from each of the three countries, which were representative of car drivers in terms of age and gender profiles. A screening question ensured that all participants were currently car drivers. The data was collected in approximately two weeks.

The online survey started with a description of a typical hybrid car to help ensure participants could evaluate the questions to the best of their ability, and therefore produce usage-based judgments. Australia, South Korea and Japan where targeted as all countries manufactured hybrid cars. In addition, the adoption of hybrid cars in Australia has substantially increased as they are very efficient to run in stop-start traffic (Dowling, 2017).

4.2 Measures

A questionnaire was designed to measure the five types of risk that may act as barriers to purchasing hybrid cars, three perceived product features that may act as drivers, and six consumer characteristics and cultural dimensions. In addition, socio-demographic characteristics were also measured. Social Risk (SRSK) was operationalised using three items. Psychological Risk (PSYRSK) included three items while Time Risk (TRSK) was measured using a four-item scale; all adopted from Stone and Grønhaug (1993). To measure Financial Risk (FRSK), we used a two-item scale originally developed by Stone and Grønhaug (1993) that has been used by other scholars (e.g. Ayadi & Lapeyre, 2016). Network Externality Risk (NRSK) was measured using three items (Hirunyawipada & Paswan, 2006). Product Advantage (PADV) was measured using five items (Nakata et al., 2006) while product attractiveness (PATTR) was measured using seven items (Boyd & Mason, 1999). Product Superiority (PSUP) was operationalised using four items (Lee & O’Connor, 2003). Environmental Self-
image was adapted from Smith and Paladino (2010) and Paladino and Pandit (2012), using three items. Further, the study included 45 items to measure the five types of value-dimensions based on the seminal work by Hofstede (2001): Masculinity (MAS), Uncertainty Avoidance (UA), Long Term Orientation (LTO), Individualism (IND), and Power Distance (PDI). For all questions, participants were asked to rate on a 7-point Likert scale how much they agreed or disagreed with various statements in the questionnaire (i.e. 1 = very strongly disagree to 7 = very strongly agree). Additional questions asked participants to provide details of their age, income and other socio-demographic information.

The original version of the questionnaire was developed in English, and then translated into South Korean and Japanese by a professional translator as per the standards followed by previous researchers (e.g. Sullman et al., 2017). Back translation using the procedure of Hohl and Gaskell (2008) was applied to ensure consistency of meaning. Further, focus groups were conducted in each country to check if all participants clearly understood and could answer each question. In addition, the first draft of the questionnaire was pilot tested with 30 respondents in each of the three countries to ensure that the survey has face and content validity.

The data analysis strategy was predominantly aimed at uncovering and understanding underlying structures in the data, which would allow for the examination of global patterns in hybrid car purchase decisions irrespective of geo-demographic differences. Hence, the application of a dimension reduction technique (Principal Component Analysis) followed by a two-stage cluster analysis was adopted following the precedence set by previous research into environmentally friendly purchase decisions (see: Osburg et al., 2016). However, for a more meaningful definition and development of clusters, we also conducted a set of association and correlation-based tests.

4.3 Descriptive statistics

There were 817 usable responses with a mode age-category of 25-34 and approximately equal number of males and females. More than half of the respondents (54.3%) were university educated. A summary of descriptive statistics is presented in Table 2.
5. RESULTS

5.1 Data analysis

Following the approach of previous researchers in this field (e.g. Osburg et al., 2016; Vigre et al., 2016), we aimed to identify the underlying structure of interrelationships between the five types of risk and the three factors that drive purchasing behaviour, before proceeding with cluster analysis to identify consumer taxonomies. We obtained composite factor scores for all the multi-item constructs via imputation using the Regression Method. Subsequently, Social Risk (SRSK), Time Risk (TRSK), Psychological Risk (PSYRSK), Financial Risk (FRSK), Network Externality Risk (NRSK), Product Attractiveness (PATTR), Product Superiority (PSUP), and Product Advantage (PADV) items were subjected to a Principal Component Analysis (PCA) with orthogonal rotation (Varimax).
As summarised in Table 3, two principal components were obtained with Eigenvalues > 1, and 83.4% of the total variance explained (all loadings > 0.7; KMO > 0.7; Bartlett’s test significant at 1% level). Results clearly indicate that all five risk-related factors (PSYRSK, FRSK, SRSK, TRSK, and NRSK) load on Component 1, whilst PATTR, PSUP, and PADV load on Component 2. Internal consistency for both components was assessed using Crobach’s Alpha values (Component 1 $\alpha=0.959$, Component 2 $\alpha=0.920$). Component 1 reflects the combined risk factors, while Component 2 reflects the combined product-related drivers (i.e. the hybrid car is perceived as attractive, superior, and advantageous). Hence, the components were labelled as ‘Risk’ and ‘Driver’ respectively. Standardised scores were obtained using the Anderson-Rubin method (Field, 2013), which were then subjected to a two-step cluster analysis based on the Log-likelihood distance measure and the Akaike’s Information Criterion (AIC) (Burnham & Anderson, 2002). The results support a four-cluster solution with an average Silhouette measure of 0.5 (de Amorim & Hennig, 2015). We identified the four clusters respectively as follows: Pessimists (n=291; high risk, low driver), Realists (n=115; high risk, high driver), Optimists (n=201; low risk, high driver), and Casualists (n=210; low risk, low driver).

A scatter plot is provided in Figure 1 showing the distribution of respondents across the four segments/clusters. Overall descriptive statistics for clusters are provided in Table 4, and descriptives for individual risk factors and product related drivers are provided in Table 5. Subsequent ANOVA tests for Risk ($F=621.7, p=0.000$, adjusted partial $\eta^2=0.695$) and Driver ($F=379.6, p=0.000$, adjusted partial $\eta^2=0.582$) components between the clusters revealed significant differences, which are illustrated in Figure 2. Differences were interpreted further using Games-Howell post hoc tests at 95% confidence interval. In order to further describe clusters, we tested for significant differences in terms of geographic (i.e. country), demographic (i.e. Age, Gender, Education, and Income), personal characteristics of respondents (Self-Image, and Values), and their purchase intention; these results are discussed in the following sections.
### Table 3: Results of the Principal Component Analysis (PCA)

<table>
<thead>
<tr>
<th>Variable</th>
<th>Component 1 (Risk)</th>
<th>Component 2 (Driver)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Psychological Risk (PSYRSK)</td>
<td>0.93</td>
<td></td>
</tr>
<tr>
<td>Network Externality Risk (NRSK)</td>
<td>0.876</td>
<td></td>
</tr>
<tr>
<td>Social Risk (SRSK)</td>
<td>0.864</td>
<td></td>
</tr>
<tr>
<td>Time Risk (TRSK)</td>
<td>0.823</td>
<td></td>
</tr>
<tr>
<td>Financial Risk (FRSK)</td>
<td>0.771</td>
<td></td>
</tr>
<tr>
<td>Product Advantage (PADV)</td>
<td></td>
<td>0.974</td>
</tr>
<tr>
<td>Product Attractiveness (PATR)</td>
<td></td>
<td>0.941</td>
</tr>
<tr>
<td>Product Superiority (PSUP)</td>
<td></td>
<td>0.928</td>
</tr>
</tbody>
</table>

### Figure 1: Scatter plot of cases by cluster
Figure 2: Differences in Risk and Driver components between segments/clusters

Table 4: Descriptive Statistics for segments/clusters

<table>
<thead>
<tr>
<th>Segment/Cluster</th>
<th>n</th>
<th>RISK</th>
<th>DRIVER</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Mean</td>
<td>Std. Dev</td>
</tr>
<tr>
<td>Pessimists</td>
<td>291</td>
<td>0.625</td>
<td>0.458</td>
</tr>
<tr>
<td>Realists</td>
<td>115</td>
<td>1.276</td>
<td>0.608</td>
</tr>
<tr>
<td>Optimists</td>
<td>201</td>
<td>-0.907</td>
<td>0.619</td>
</tr>
<tr>
<td>Casualists</td>
<td>210</td>
<td>-0.697</td>
<td>0.571</td>
</tr>
</tbody>
</table>
5.2 Country differences

Pearson $\chi^2$ test for independence showed that South Korean and Japanese respondents differed significantly between the clusters ($p=0.000; \chi^2=0.194, df=2$). Post hoc test with Bonferroni corrections revealed that responses from South Korean respondents are more likely to be in the Pessimists cluster, followed by the Realists cluster, and least of all in either the Optimists or Casualists clusters. Japanese respondents are most likely to be in the Casualists cluster, followed by the Pessimists cluster, and least of all in the Realists cluster. Australians did not differ significantly between any of the four clusters (Pessimists, Realists, Optimists, and Casualists).

5.3 Demographic differences

Based on $\chi^2$ test results, clusters did not differ significantly by Age, Gender, or Income ($p>0.5$). However, significant differences were observed among clusters for Education ($p=0.025; \chi^2=0.088, df=3$) in the ‘Postgraduate Degree’ category. Post hoc test with Bonferroni corrections revealed that postgraduate degree holders are more likely to be Optimists than Casualists.

5.4 Differences in personal characteristics

We examined personal characteristics based on respondents’ environmental SIMG, and five types of value-dimensions according to the classification by Hofstede: MAS, UA, LTO, IND, and PDI. Relevant descriptive statistics are summarised in Table 6. One-way ANOVA results indicated significant differences ($p=0.000, df=3$) between clusters for all of the variables examined: SIMG ($F=74.563$, 

---

**Table 5: Descriptive statistics for clusters across individual risk and driver factors**

<table>
<thead>
<tr>
<th>Cluster</th>
<th>Statistics</th>
<th>PSYR5K</th>
<th>FR5K</th>
<th>TR5K</th>
<th>SRY5K</th>
<th>N5K</th>
<th>PSUP</th>
<th>PATR</th>
<th>PADV</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pessimists</td>
<td>Mean</td>
<td>3.769</td>
<td>3.428</td>
<td>0.569</td>
<td>3.182</td>
<td>4.054</td>
<td>4.383</td>
<td>3.007</td>
<td>3.906</td>
</tr>
<tr>
<td>(n = 291)</td>
<td>Std. Dev</td>
<td>0.712</td>
<td>0.717</td>
<td>0.688</td>
<td>0.579</td>
<td>0.708</td>
<td>0.641</td>
<td>0.543</td>
<td>0.619</td>
</tr>
<tr>
<td>Realists</td>
<td>Mean</td>
<td>4.257</td>
<td>3.486</td>
<td>0.940</td>
<td>3.796</td>
<td>4.277</td>
<td>5.534</td>
<td>3.969</td>
<td>5.101</td>
</tr>
<tr>
<td>(n = 115)</td>
<td>Std. Dev</td>
<td>0.870</td>
<td>0.653</td>
<td>0.865</td>
<td>0.781</td>
<td>0.739</td>
<td>0.607</td>
<td>0.525</td>
<td>0.565</td>
</tr>
<tr>
<td>Optimists</td>
<td>Mean</td>
<td>1.806</td>
<td>1.672</td>
<td>-0.844</td>
<td>1.935</td>
<td>2.065</td>
<td>5.732</td>
<td>4.358</td>
<td>5.337</td>
</tr>
<tr>
<td>(n = 201)</td>
<td>Std. Dev</td>
<td>0.721</td>
<td>0.888</td>
<td>0.715</td>
<td>0.606</td>
<td>0.889</td>
<td>0.681</td>
<td>0.602</td>
<td>0.683</td>
</tr>
<tr>
<td>Casualists</td>
<td>Mean</td>
<td>2.260</td>
<td>2.671</td>
<td>-0.496</td>
<td>2.017</td>
<td>2.861</td>
<td>4.105</td>
<td>2.931</td>
<td>3.658</td>
</tr>
<tr>
<td>(n = 210)</td>
<td>Std. Dev</td>
<td>0.790</td>
<td>0.837</td>
<td>0.695</td>
<td>0.638</td>
<td>0.799</td>
<td>0.771</td>
<td>0.603</td>
<td>0.674</td>
</tr>
</tbody>
</table>
Post hoc tests at 95% confidence level revealed that Realists recorded the highest level of SIMG, followed by Optimists, as opposed to Casualists with the least level of SIMG.

In terms of value-dimensions, Realists have the highest MAS, followed by Pessimists, but Casualists have the lowest level of MAS. However, Optimists have the highest level of UA, followed by Realists, whilst Casualists have the least level of UA. As for LTO, Realists have the most, followed by Optimists, but Casualists had the least. As for IND, Realists were the most collectivistic, followed by Optimists, whereas Casualists were the most individualistic. Finally, for PDI, Realists were again the highest, but Pessimists were second highest, whilst Casualists scored the least.
Concerning respondents’ Purchase Intention (PI), one-way ANOVA results indicated significant differences ($F=55.723$, $df=3$, $p=0.000$, $\eta^2=0.165$) between the segments/clusters (see Table 7). Post hoc test (95% confidence level) show Realists to have the highest level of PI, followed by the Optimists, whereas the Casualists demonstrate the least level of PI. A multiple regression analysis with PI as the dependent and Drivers and Risks as independent variables revealed that Drivers have
a positive effect on PI ($\beta=0.618; \ p=0.000$), whilst Risks have a negative effect ($\beta=-0.135; \ p=0.000$), with the overall model predicting 40% of the total variance in PI ($R=0.632$).

Table 7: Descriptive statistics for Purchase Intention

<table>
<thead>
<tr>
<th>Segment/Cluster</th>
<th>Mean</th>
<th>Std. Dev</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pessimists</td>
<td>1.981</td>
<td>0.993</td>
</tr>
<tr>
<td>Realists</td>
<td>2.924</td>
<td>1.143</td>
</tr>
<tr>
<td>Optimists</td>
<td>2.597</td>
<td>1.237</td>
</tr>
<tr>
<td>Casualists</td>
<td>1.644</td>
<td>0.756</td>
</tr>
<tr>
<td>Total</td>
<td>2.179</td>
<td>1.124</td>
</tr>
</tbody>
</table>

6.0 DISCUSSION

The present paper supports previous research (e.g. Axsen et al., 2015; Graham-Rowe et al., 2012; Heidenreich et al., 2017; Sang & Bekhet, 2015) by showing that consumers consider the risks associated with adopting hybrid cars in parallel with the factors that drive purchase intention. Hence, this research is generally in line with studies suggesting that not only drivers, but particularly barriers of sustainable consumption need to be determined (e.g. Doorn & Verhoef, 2015; Hüttel et al., 2018). To encourage the adoption of eco-friendly vehicles it is important for manufacturers to eliminate or reduce risk while simultaneously strengthening the factors that drive purchase intentions through product development, continued innovation and the development of targeted integrated marketing communications programs. As the segments with the highest purchase intention are characterized by high drivers, it is important for marketing communications efforts to focus on hybrid cars relative product: superiority; attractiveness; and advantages; and by doing so, encourage more consumers to join the realist and optimist segments.

The results corroborate previous research in that hybrid cars are attractive to consumers who identify themselves as environmentally-friendly individuals (e.g. Barbarossa et al., 2015; Ozaki & Sevastyanova, 2011). However, the present study further demonstrates that an environmental self-image is also associated with more perceived benefits of hybrid cars, which may in turn explain the increased likelihood of hybrid car adoption by consumers with a high environmental self-image.
Moreover, this study underlines that consumers’ interest in hybrid cars also depends on cultural dimensions.

**Pessimists** have some similarities with the ‘uninspired’ segment of consumers identified by Anable et al. (2016) and the ‘laggards’ described by Brand et al. (2017) in previous studies of hybrid and electric car adoption. However, as most previous scholars have not explicitly focused on risk, the other 3 segments appear to be unique to this research. In line with previous research (e.g. Kim & Choi, 2005; Luchs et al., 2010; Urien & Kilbourne, 2011), segments with high drivers (i.e. **realists** and **optimists**) are characterised by long term orientation, femininity, and collectivism which suggests that these cultural dimensions are determinants of environmentally-friendly consumer behaviour. Surprisingly, consumers in these segments also show a strong uncertainty avoidance. Uncertainty avoidance explains variations in the adoption of innovation, as high uncertainty avoidance is usually accompanied by a slower innovation adoption (Mooij & Hofstede, 2010). Thus, the reasons for **realists** and **optimists’** potential slowness in innovation adoption need closer attention. Despite scoring high on drivers, **realists** and **optimists** may be hesitant to buy hybrid cars because they are less open to change/innovation. Marketing communications messages targeting **realists** should attempt to reduce perceived psychological risk and time risk which are high for consumers in this segment. Furthermore, minimisation of cognitive dissonance needs to be prioritised to assure **realists** and **optimists** understand that they are making the right choice when opting for a hybrid car. For example, the provision of detailed and third-party-certified product information may reduce cognitive dissonance.

Contrary to previous studies, our results do not indicate that hybrid car adopters significantly differ in their socio-demographic characteristics (Erdem et al., 2010; Hackbarth & Madlener, 2013; Sang & Bekhet, 2015). The only significant characteristic is education, as individuals with higher educational degrees are more likely to be members of a segments, which understands the many advantages of adopting hybrid cars. This is consistent with previous studies characterising hybrid car adopters (Erdem et al., 2010; Hackbarth & Madlener, 2013; Sang & Bekhet, 2015), and eco-friendly consumers.
in general (e.g. Doorn & Verhoef, 2015; Hawcroft & Milfont, 2010). Nevertheless, previous studies also point to conflicting results in profiling eco-friendly consumers based on socio-demographics. For example, the results of research conducted by other scholars have suggested that income can have a positive, negative, or insignificant effect on eco-friendly consumption (e.g. Cai & Aguilar, 2013). Our results further question the suitability of socio-demographics in profiling hybrid car adopters and eco-friendly consumers in general. Given that socio-demographics also show low explanatory power in explaining eco-friendly consumption (Diamantopoulos et al., 2003), future work should primarily rely on other individual characteristics, which may better explain HEV adoption, such as self-image or value orientations.

7.0 CONCLUSION AND IMPLICATIONS

One of the most effective approaches to encouraging the adoption of more eco-friendly vehicles involves reducing the perceived risks that decrease purchase intentions through a combination of new product development, marketing communication and policy interventions. However, to make such initiatives successful, a better understanding of both the risks and drivers of eco-friendly car purchases is necessary. In the paper, we address gaps in the literature by analysing 5 types of risk and 3 drivers of HEV adoption. We identify four segments or clusters of consumers (Pessimists, Realists, Optimists and Casualists) and highlight the role that cultural values can play in influencing purchasing decisions in Australia, South Korea and Japan.

Whilst extant literature has often focused on either the drivers of environmentally friendly purchase decisions (e.g., Axsen et al., 2015; Barbarossa et al., 2015; Heidenreich et al., 2017), or the risk perceptions that hinder them (e.g. Hohl and Gaskell, 2008; Stone & Grønhaug, 1993), our study highlights the importance of taking a more holistic viewpoint in relation to hybrid car purchase decisions. When drivers and risks are considered together, our findings show that there are global similarities and differences in terms of purchase decisions that transcend cultural and as geo-demographic differences. For example, postgraduate degree holders in any of the three countries
we sampled are most likely to be *Optimists* as opposed to *Casualists*. These and other findings of our study have implications for eco-friendly car manufacturers and policy makers, who are seeking to reduce greenhouse gases and pollution. For example, transnational policies such as the European Union’s EU Emissions Trading System can be more effective across national borders not just for legal and economic reasons, but also because of cross-cultural changes in consumer attitudes that are more organic.

Our results support those of a small number of previous segmentation studies (e.g. Anable et al., 2016; Brand et al., 2017) and suggest that focused strategic targeted policy interventions will be effective at encouraging the adoption of more eco-friendly cars. In line with other studies (e.g. Yang et al., 2017) our results suggest that as vehicle uptake remains low, continued government support and funding is necessary for programs that stimulate innovation, drive technological developments that stimulate product related improvements and reduce perceived risks (e.g. by enhancing battery storage and longevity). In addition, informational campaigns and other forms of education should continue to be developed, to enhance consumer’s awareness and stimulate adoption (Pierre et al., 2011). Purchase intentions were relatively low for consumers in all clusters. However, as the prominence of risk characteristics and product related drivers varies significantly between clusters, it is important to highlight the importance of educational campaigns, particularly targeting *Optimists*, who are likely to be early adopters due to presence of high drivers and low risk perceptions. The results of previous research have suggested that early adopters stimulate market growth in the eco-friendly car market (e.g. Anable et al., 2016; Axsen et al., 2015).

With regard to targeted interventions, *Realists* understand the factors that drive purchase intentions, however they are concerned about the risks (particularly time risk). Providing *Realists* with clear information of car attributes and performance (Shukor et al., 2015), which simultaneously increases their knowledge (Adnan et al., 2017; Pierre et al., 2011), would decrease time risk and increase their purchase intention. *Pessimists* are the largest cluster and understand the benefits of
HEV’s, but are concerned about the risks. As network externality risks are a particular concern for pessimists, they would be unlikely to adopt hybrid cars before other consumers in their segment and are likely to be laggards. Casualists are influenced by a wider range of risks and drivers. Therefore, innovations that drive purchase intentions or reduce perceived risk in the future, may be needed to influence impending purchasing behaviour.

The focus of this paper has been on HEVs which may be more practical to adopt than PEVs (Wang et al., 2016) and as such may be a stepping stone as we move towards a totally PEV-based infrastructure later this century. Furthermore, the present study shows that the acceptance of HEVs differs between countries, and that cultural characteristics need to be considered when promoting HEVs, and when addressing consumers’ perceived risks. Our findings also indicate that marketing communications strategies need to rely on a more targeted approach in order to increase consumers’ purchase intention worldwide. Similarly, future studies about risks and drivers of eco-friendly consumption should consider the cultural context more specifically, and attempt to provide further insights into the cultural dependencies of previous findings.

Despite these insights, our study has the following limitations. As we relied on self-reported data, social responsibility bias (see: Sullamn et al., 2017), or the behaviour intention gap (Vermeir & Verbeke, 2006) may have influenced the results. A further study using actual purchasing data would help researchers to better understand the factors that influence actual consumption by early adopters, but fail to identify other clusters or segments that may drive adoption in the future. We focussed on 3 countries (Australia, South Korea and Japan) and therefore our results may not be generalizable to other countries such as the USA, Germany, or in particular developing countries. Additional research that focuses on new countries would be useful. A longitudinal study that identifies how consumers move from segment to segment over time and/or identifies the impact further interventions by policy makers (e.g. reduced taxes or subsidies for electric fuel) or marketing communications campaigns could also provide additional insights. Further research that provides a better understanding of consumer perceptions of the risks and drivers associated with new
environmentally friendly innovations such as autonomous electric vehicles that could be shared by communities of consumers with an interest in such innovations, would be helpful. Finally, a better understanding of other actors in the sustainability transition arena for eco-friendly cars, including those that influence organizational, institutional, political, economic, and socio-cultural dimensions would add new insights (Markard et al., 2012; Falcone, 2014).

REFERENCES


Table captions

Table 1: Overview of perceived risks and drivers of hybrid car adoption
Table 2: Summary of descriptive statistics
Table 3: Results of the Principal Component Analysis (PCA)
Table 4: Descriptive Statistics for segments/clusters
Table 5: Descriptive statistics for clusters across individual risk and driver factors
Table 6: Descriptive statistics for personal characteristics
Table 7: Descriptive statistics for Purchase Intention

Figure captions

Figure 1: Scatter plot of cases by cluster
Figure 2: Differences in Risk and Driver components between segments/clusters
RISKS AND DRIVERS OF HYBRID CAR ADOPTION: A CROSS-CULTURAL SEGMENTATION ANALYSIS

Highlights

• Hybrid electric vehicles can drive the transition to a cleaner environment
• Cluster analysis reveals 4 segments: Pessimists, Realists, Optimists, Casualists
• Risks and barriers vary among Australian, Japanese and South Korean consumers
• Targeted interventions should address the risks or drivers of specific segments
• Yet, scope exists for global low-carbon policies due to cross-cultural similarities